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BUSINESS OVERVIEW



Vertically integrated pharmaceutical company with presence across geographies - India, US and ROW

Strong brand position in domestic pharma segments

- Largest pharmaceutical player in oncology with brands catering to diseases including breast, bone, lung and ovarian cancer
- Leading position for the treatment of Hep-C in India
- Strong product launches in CnD leading to robust outlook

Focused on complex generics for the US Markets with niche Para IV and Para III filings

Strong focus on R&D with over 500 employees dedicated to R&D⁽¹⁾

Expanded into Niche Agrichemical business, leveraging on its Chemistry and manufacturing skills

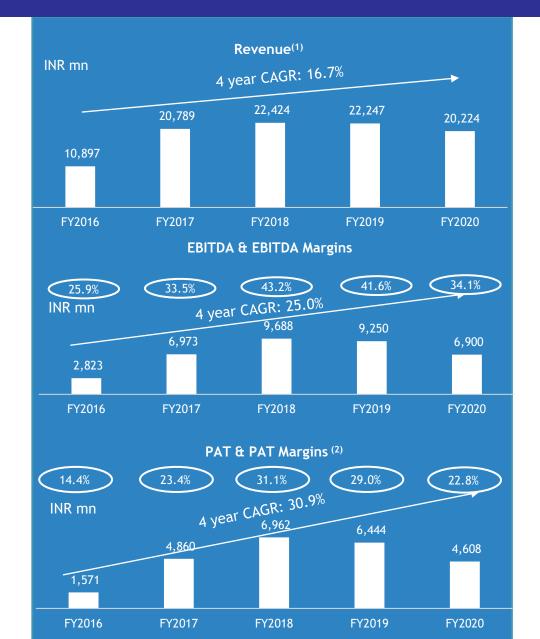
Total revenues⁽²⁾ of INR 20,224 mn for the financial year ended 31st March 2020

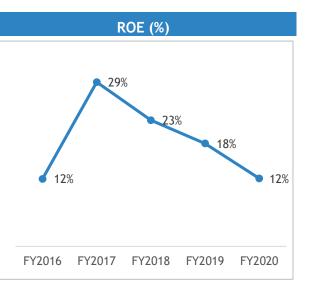
Listed on the BSE and NSE with a market capitalization ⁽³⁾ of USD 2.4 bn

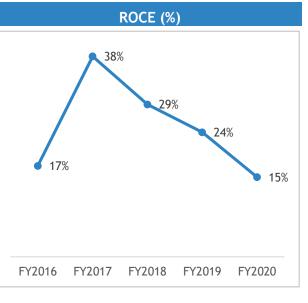
Incorporated in 1981 and headquartered in Hyderabad with around 5,000 employees across all locations ⁽¹⁾

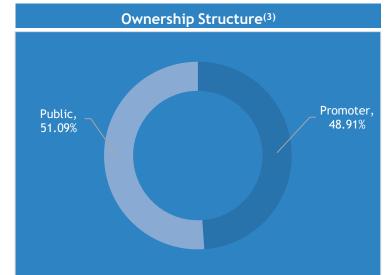
PERFORMANCE AT A GLANCE











Natco Pharma's Stock Performance over the years⁽⁴⁾



FY numbers have been prepared under Ind AS
 (1) Represents consolidated gross revenue and includes other income

- (2) Represents PAT after minority interest
- (3) Data as on December 31, 2020(4) As on December 31, 2020 closing

KEY BUSINESS SEGMENTS - PHARMA



	FORMUI	LATIONS			
	Domestic	International Exports	API (Domestic & Exports)	Subsidiaries	
Overview ⁽¹⁾	 Three key business segments: Oncology, Specialty Pharma, Cardiology and Diabetology Strong brand position in the domestic oncology and Hepatitis - C segments Launched strong portfolio of products in the Cardiology and Diabetology segments Specialist sales force of over 350 personnel and over 400 distributors Targeting over 15% growth in domestic business with a goal to launch 6-8 products a year 	 Focused on niche opportunities in the US Front end partnerships with leading global generic pharma companies Focus on Para IV and First-to-File molecules Strengthening presence in Asia and other ROW markets by registering our niche product portfolio in these countries Started filing products for China market 	 Strategically important division 39 active DMFs in the US with niche products under development Exports focused on US, Europe and emerging markets Oncology APIs and specialty products. 	 Operations in Brazil, Canada, Singapore, Australia and Philippines In Canada, strong portfolio with 20+ products including Oncology, cardiovascular and CNS therapies. In Brazil, we continue to file high- potential products with a target portfolio of 6+ in the near term. Natco is the sole generic of Everolimus tablets for the 2nd consecutive year. Building a strong product portfolio in Singapore in both Tender and Private segments 	
FY 2019 Revenue (INR mn)	7,347	8,791	3,019	1,086	
FY 2020 Revenue (INR mn)	5,405	8,249	3,552	1,085	
FY 2020 Revenue Contribution %	27%	41%	18%	5%	

(1) As of March 31, 2020

US MARKET- FOCUS ON COMPLEX GENERICS



	KEY PRODUCTS IN THE PORTFOLIO				
0	Key Brand	Molecule	Therapeutic Segment / Primary Indication		
Portfolio	Copaxone	Glatiramer Acetate	CNS/Multiple Sclerosis		
	Tamiflu	Oseltamivir	Anti-Viral/Influenza		
Current	Fosrenol	Lanthanum Carbonate	Renal disease		
Cur	Doxil	Liposomal Doxorubicin	Cancer/ Ovarian and other		
	Tykerb	Lapatinib Ditosylate	Cancer/Breast		

KEY PARA IV PRODUCTS IN THE PIPELINE

	Key Brand	Molecule	Therapeutic Segment / Primary Indication
	Nexavar	Sorafenib	Cancer/Kidney & Liver
	Revlimid	Lenalidomide	Cancer/Multiple Myeloma
ъ	Afinitor	Everolimus (higher strength)	Cancer/Breast
Launched	Zortess	Everolimus (lower strength)	ImmuneSupression/OrganTransplant
Laun	Aubagio	Teriflunomide	CNS/Multiple Sclerosis
Be	Kyprolis	Carfilzomib	Cancer/Multiple Myeloma
٩	Pomalyst	Pomalidomide	Cancer/Multiple Myeloma
	Sovaldi	Sofosbuvir	Anti-Viral / Hep C
	Ibruvica	Ibrutinib	Cancer/Leukaemia
	Lonsurf	Trifluridine/Tipracil	Metastatic colorectal cancer
	TracleerTFOS	Bosentan	Pulmonary Arterial Hypertension

STRATEGY FOR US MARKETS

- Predominantly focused on high-barrier-to-entry products that are typically characterized by one or more of the following
 - Intricate Chemistry
 - Challenging delivery systems
 - Difficult or complex manufacturing process
- Low risk business mode; through partnerships with global pharmaceutical players
 - Marketing partner typically responsible for litigation and regulatory process to secure ANDA approval.
 - Multi-site approvals
 - Multi-sourcing arrangements
- Profit sharing arrangements with front-end partners

PIPELINE OF NICHE AND ACTIVE PRODUCTS IN THE US

- Active and Pipeline products
 - 23 active commercial products
 - 5 approved ANDAs in the pipeline ⁽¹⁾
- 20 Para IVs in the pipeline ⁽¹⁾

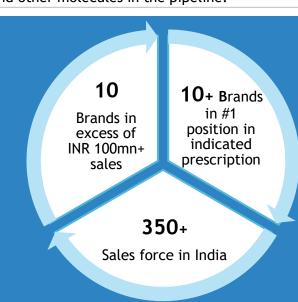
STRONG GROWTH IN DOMESTIC BUSINESS



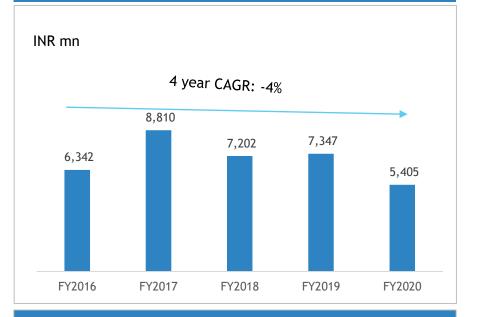
DOMESTIC PRODUCT LAUNCHES IN FY 2020

- Launched 8 products during the year. Target to launch 6-8 products a year.
- Positioned #1 in sales of branded oncology medicines in India.
- Market leading positions across the Hep-C class of drugs in India, in spite of market size reduction
- In the C&D segment, after first launches of drugs for treatment of patients with thrombosis syndrome, other strong recent launches driving growth of the segment
- Continue to focus and attempt launches of niche molecules with high barriers to entry. Expect
 unlocking of value in near future with existing and other molecules in the pipeline.





DOMESTIC FORMULATION SALES⁽¹⁾



FY 20 saw a decline in Domestic formulations business primarily due to decline in Hep-C portfolio and lower sales in Oncology segment due to pricing pressures

FY numbers have been prepared under Ind AS (1) Represents gross revenue

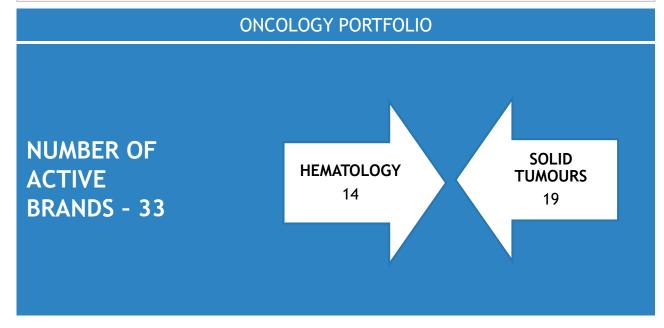
Includes third party sales

STRONG MARKET POSITION IN DOMESTIC ONCOLOGY SEGMENT

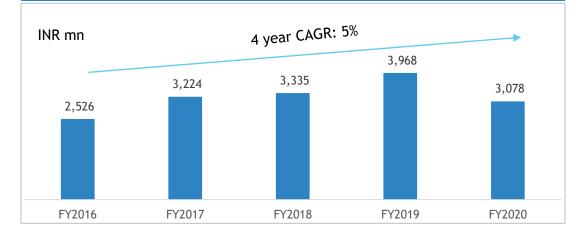


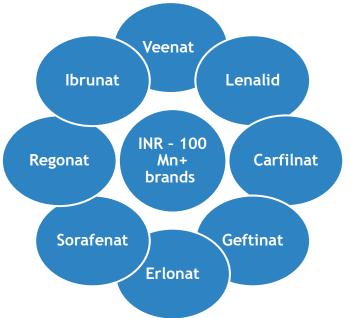
OVERVIEW OF ONCOLOGY DIVISION

- Over 15 years of strong presence in oncology segment. One of the leaders in the sale of branded oncology medicines in India.
- Portfolio of well recognized brands 8 brands with INR 100mn+ sales in the oncology segment
- Widened its oncology product range from **6** in 2003-04 to **33**⁽¹⁾ in 2019-20
- Sales and marketing of the product is supported by more than 85 sales representatives and strategically located logistics network of distributors
- Aggressive introduction of novel therapies in cancer.



ONCOLOGY REVENUE





EXPANDING ROW PRESENCE





CANADA

- Strong portfolio with 20+ products including Oncology, cardiovascular and CNS therapies
- 18 approvals in place
- Several potential sole/limited generic products filed

BRAZIL

- Sole generic of Everolimus tablets for the 2nd consecutive year
- First generic approval of Teriflunomide indicated for Multiple Sclerosis
- Potentially strong portfolio with 6+ products



EUROPE

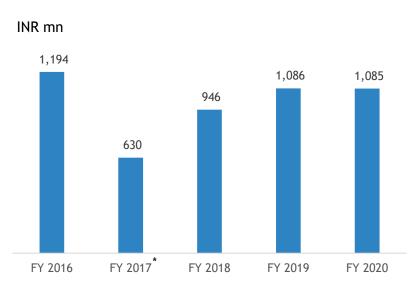
Distribution arrangements with our business partner to sell our products in Europe



ASIA PACIFIC (including Australia)

- Presence in Singapore (9 approvals) and Australia
- Started a new subsidiary in Philippines

SUBSIDIARIES PERFORMANCE



* Performance dip is due to sale of US pharma retail business

API FACILITIES



- Strategically important business develops APIs primarily for third party sales and also for captive consumption
- Portfolio of 39 active US DMFs with niche products under development
- Focuses on complex molecules in oncology and CNS segments.
- Other therapeutic areas of focus includes Anti-asthmatic, Anti-depressant, Anti-migraine, Antiosteoporosis and G I Disorders
- Exports are focused on the US, EU, Latin America and RoW markets.
- Vertical integration for several APIs a key competitive advantage

STRENGTHS

- Well established process safety engineering lab
- Complex multi-step synthesis & scale-up
- Advanced synthetic/separation technologies
- Containment facility for handling High potency APIs
- Peptide (Solid phase) pharmaceuticals
- Oligo nucleotide Pharmaceuticals
- Well established NCEs screening (including Zebra fish) facility



MEKAGUDA, TELANGANA

- Oncology API's and speciality products
- Approvals from USFDA, PMDA (Japan), COFEPRIS (Mexico), EDQM (Europe), Korean FDA, WHO, EU GMP (Germany)
- USFDA audit in August 2019. EIR received in September.

CHENNAI, TAMIL NADU

- Cytotoxic API's and Biotechnology based products
- Synthetic chemistry
- WHO GMP (CDSCO), USFDA
- USFDA audit with Establishment Inspection Report (EIR) received in July 2019

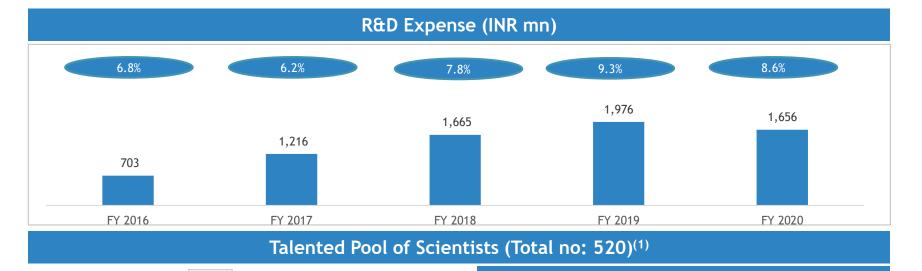


RESEARCH & DEVELOPMENT CAPABILITIES



R&D capabilities demonstrated by its complex and niche product filings in formulations and API segments

Two research facilities with capabilities across synthetic chemistry, biotech & fermentation, nano pharmaceuticals, new drug discovery & cell biology



FINISHED DOSAGE FORMULATIONS (FDF)⁽²⁾

- 23 commercial products

- 20 Para IV ANDAs in pipeline

ACTIVE PHARMACEUTICAL INGREDIENTS (API)

- 49 Cumulative DMFs filed

Several

International

and Indian

patents filed and granted

- 39 active DMFs⁽²⁾

8% R. A. 9% 4% 5% F. R. & D. AR&D Masters 8% 44% 23% -□ Others C R. & D. ■PH.D 30% **69**%

Over 40 R&D laboratories in 2 research facilities

FY numbers have been prepared under Ind AS (1) As of March 31, 2020

Others

NDDS

11

FORMULATION FACILITIES



INTERNATIONAL MARKETS



KOTHUR

- Oral and solid dosages including cytotoxic Orals, cytotoxic
- injectables and pre-filled syringes
- USFDA, GMP, (DCA), German, Health Authority, Australia TGA, ANVISA (Brazil)
- USFDA audit with Establishment Inspection Report (EIR) received in August 2019



VISAKHAPATNAM

- Solid oral tablet and capsule manufacturing
- Site approval received from USFDA. First product approval of Chloroquine Phosphate
- Targeted towards US & other International regulated markets
- Located in a Special Economic Zone (SEZ)

DOMESTIC MARKETS



NAGARJUNA SAGAR

- Oncology, Antibiotics and Antiviral
- WHO GMP and Kenya MOH



DEHRADUN UNIT VITablets, Capsules, InjectablesGMP



GUWAHATI Tablets, Capsules GMP Compliant facility



DEHRADUN UNIT VII

- Tablets, Capsules
- GMP, Public Health Service of the Netherlands (EU GMP)

CROP HEALTH SCIENCES



TECHNICAL UNIT



FORMULATION UNIT



- Strategically Initiated greenfield manufacturing facilities for producing Niche Agrichemical products in the Nellore District of Andhra Pradesh in January 2019 with a total capital expenditure of INR 100 crores
- Leveraging on our strengths in synthetic chemistry and R &D across sectors
- Targeting unique set of molecules which have a business potential in domestic and export markets
- Agri business expected to be a key growth lever in the coming years
- Product pipeline includes Chlorantraniliprole (CTPR) and other niche molecules

PRODUCT PORTFOLIO

- Crop Protection chemicals Insecticides, Fungicides, Herbicides
- Organic products Pollination Enhancers, Plant growth regulators
- Integrated Pest Management (IPM) solutions

R&D

- In-house R & D Centre-Crop protection
- In-house field experiments and data generation of new molecule

PRODUCT DEVELOPMENT

- Emphasis on field farmer activities and demand generation
- Farmer Demonstrations and awareness
- Handling statutory needs and requirements

KEY MANAGEMENT



V.C Nannapaneni Chairman and Managing Director	 Holds a Masters degree in Pharmaceutical Administration from the Long Island University, USA Over 4 decades of experience in the pharmaceutical industry
Rajeev Nannapaneni Vice Chairman & CEO	 Holds a Bachelors degree in Quantitative Economics and History from Tufts University, Boston, USA Has over 20 years of experience in the pharmaceutical industry
P.S.R.K Prasad Executive Vice President (Corp. Engineering Services)	 Holds a B.E. Mech. Engg. from Andhra University, Visakhapatnam Responsible for looking after the general administration, engineering, regulatory, training, environmental matters, safety, health, production and maintenance activities of the Company
Dr. Linga Rao President (Technical Affairs)	 Holds a Masters degree in Science (Applied Chemistry) & Ph.D in Chemistry from JNTU, Hyderabad Over 4 decades of experience in the pharmaceutical industry and has been working with Natco for 23+ years
M Adinarayana Company Secretary, Vice President-Legal Affairs	 Bachelors in Commerce and Law from Andhra University, Fellow Member of Institute of Company Secretaries of India (ICSI) Over 36 years of experience including 26 years with the Company in legal, secretarial, corporate affairs and patent litigation areas
S.V.V.N. Appa Rao CFO	 35+ years of experience including 26 years within the Company covering areas of accounting, financial controller, treasury Responsible for finance and treasury functions at the Company
Dr. Pulla Reddy M Executive Vice President - R&D	 Holds Masters in Science (Chemistry) and Ph.D in Chemistry, both from University of Hyderabad. Did postdoctoral research for 2.5 years at University of Zurich, Switzerland 25+ years' experience at Natco with key role in developing novel commercially viable processes for over 100 APIs and intermediates
Dr. Rami Reddy B Director - Formulations	 Holds M. Pharm and Ph.D. (Pharmaceutics) degree from Nagpur University 33+ years of experience in the Pharmaceutical Formulation industry. Responsible for Formulation plant operations, Product development and Regulatory compliance
Rajesh Chebiyam Vice President-Acquisitions, Institutional Investor Mgmt & Corporate Communications	 Holds an MBA from Babson College (USA) and a Masters degree in Chemical Engineering from University of Rhode Island 25+ years of experience across supply chain, operations, business development, sales and strategy

CONSOLIDATED FINANCIALS

Diluted (in ₹)



Consolidated Profit & Loss Statement (INRmn) Particulars 31 March 2020 31 March 2019 Income Revenue from operations 19,150 20,945 1.074 2 Other income 1.302 Total Income(1+2) 20,224 22,247 3 Expenses Cost of materials consumed 3,290 3,331 1,278 550 Purchases of stock-in-trade Changes in inventories of finished goods, stock-in -trade and work-in- progress (752) -339 3,750 3,559 Employee benefits expense Finance costs 215 193 998 810 Depreciation and amortisation expense Other expenses 5,758 5,896 Total expenses 14,537 14,000 Profit before exceptional items and tax (3-4) 5 Exceptional Items 6 Profit before tax (5-6) 5,687 8,247 8 Tax expense 1,883 (i) Current tax 1,271 (ii) Income -tax for earlier years 40 (60) (ii) Deferred tax charge/(credit) (205) Total tax expense 1,106 1,823 Profit for the period/year (7-8) 4,581 6,424 9 10 Other comprehensive income (net of taxes) A. Items that will not be reclassified subsequently to profit or loss Re-measurement on defined benefit plans (79) (108) Net gains / (losses) from investments in equity instruments designated at Fair value through other comprehensive income (20) (1) (FVTOCI) Income-tax relating to items that will not be reclassified to profit or loss 34 24 B. Items that will not be reclassified subsequently to profit or loss Exchange differences on translation of foreign operations (80) 9 Total other comprehensive income (net of tax) (A+B) (145) (76) Total comprehensive income for the period/year (9+10) 4,436 6,348 11 12 Profit for the period/year attributable to: Owners of the parent 4,608 6,444 Non-controlling interests (27) (20) 13 Other comprehensive income attributable to: Owners of the parent (145) (76) Non-controlling interests 14 Total comprehensive income attributable to: Owners of the parent 4,463 6,368 (27) (20) Non-controlling interests Paid-up equity share capital (face value of ₹2 each) 364 365 15 16 37,371 34,525 Other equity 17 Earnings per share (non-annualised) (face value ₹ 2 each) 25.33 34.98 Basic (in ₹)

	Consolidated Balance Sheet (INRmn)		
Particulars		31 March 2020	31 March 2019
ASSETS			
(1) Non-c	urrent assets		
	(a) Property, plant and equipment	15,756	12,185
	(b) Capital work-in-progress	5,180	6,376
	(c) Intangible assets	88	87
	(d) Financial assets		
	(i) Investments	836	199
	(ii) Loans	161	119
	(iii) Other financial assets	42	66
	(e) Other non-current assets	559	527
(2) 5	Total non-current assets	22,622	19,559
(2) Curre		5 500	F 200
	(a) Inventories	5,580	5,290
	(b) Financial Assets	207	4 407
	(i) Investments	287	1,487
	(ii) Trade receivables	5,513	5,062
	(iii) Cash and cash equivalents	198	283
	(iv) Bank balances other than (iii) above	462 84	2,512
	(v) Loans	• ·	71
	(vi) Other financial assets	8,588	6,94
	(c) Other current assets Total current assets	2,544	1,820
	Total assets	23,256	23,47
	1 otal assets	45,878	43,031
EQUITY AND LIABILIT			
(1) Equity			
	(a) Equity share capital	364	365
	(b) Other equity	37,371	34,525
	Equity attributable to owners	37,735	34,890
	(c) Non-controlling interest	112	2
	Total equity	37,847	34,910
(2) Liabili			
	(A) Non-current liabilities		
	(a) Financial liabilities		
	(i) Borrowings	9	
	(ii) Other financial liabilities	8	1
	(b) Provisions	902	710
	(c) Deferred tax liabilities (net)	259	11
	Total non-current liabilities	1,178	834
	(B) Current liabilities		
	(a) Financial liabilities		
	(i) Borrowings	3,150	3,863
	(ii) Trade payables		
	-Dues of micro & small enterprises	21	79
	-Dues of creditors other than micro and small	2,533	2,09
	enterprises		
	(iii) Other financial liabilities	825	78
	(b) Other current liabilities	134	310
	(c) Provisions	105	9
	(d) Current-tax liabilities (net)	85	6
	Total current liabilities	6,853	7,28
	Total liabilities	8,031	8,12
	Total equity and liabilities	45,878	43,031

25.26

34.87



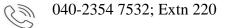
SEGMENTAL BREAKDOWN (INR Mn)z				
Revenue Division	Q3FY21	Q3FY20	FY20	FY19
A) API Revenue ⁽¹⁾ :-	978	938	3,553	3,019
B) Formulation:-				
B1) Formulation export, profit share & revenue from Subsidiaries		2,201	9,334	9,933
B2) Domestic Formulation:-	953	1,522	5,405	7,747
Formulations Total Revenue (B1+B2)	2,574	3,723	14,739	17,280
C) Other Operating & Non - operating incomes	308	469	1,933	1,948
Consolidated Total Revenue	3860	5,130	20,225	22,247

CONSOLIDATED FI	NANCIAL RES Q3FY21	ULTS (INR M Q3FY20		FY19
	QSFTZT	Q3F1Z0	F 1 Z U	ГТТЯ
Total Revenues	3,860	5,130	20,225	22,247
EBITDA	1,133	1,595	6,900	9,250
EBITDA Margin (%)	29.35%	31.1%	34.1%	41.6%
PAT (after minority interest)	627	1,045	4,608	6,444
PAT Margin (%)	16.24%	20.4%	22.8%	29.0%



Contact Investor Relations Team at ir@natcopharma.co.in AND AND THE AND ADDRESS OF A DESCRIPTION OF A DESCRIPTION





A VIEW OF THE ECO-PARK AT NATCO'S API FACILITY 17